

YOUNGSTOWN STATE UNIVERSITY
Fiscal Year 2007 Operating Budget
and Capital Funds

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YOUNGSTOWN STATE UNIVERSITY

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YOUNGSTOWN STATE UNIVERSITY

Fiscal Year 2007 Operating Budget

The Summary Budget

The Fiscal Year 2007 operating budget of \$151,621,000 is \$4.2 million higher than the Fiscal Year 2006 modified operating budget; \$4.14 million relates to an increase in the General Fund, and \$53,000 relates to auxiliary earned income. The Capital Budget for Fiscal Years 2007-2008 totals \$44.4 million, which includes State Capital Improvement Budget funds of \$20.6 million and local funds of \$23.8 million.

Table 1
Operating Budget Summary
Fiscal Years 2006 and 2007

<u>Fund Name</u>	<u>FY 2006 Modified Budget</u>	<u>FY 2007 Budget</u>	<u>Percent Change</u>
<i>General Fund</i>	\$130,860,000*	\$135,000,000	3.2%
<i>Auxiliaries (Earned Income)</i>	16,568,000	16,621,000	.3%
Total Operating Budget	\$147,428,000	\$151,621,000	2.8%
Capital Funds (07-08 biennium)	\$32,994,000	\$44,435,000	34.7%

* The FY 2006 Modified Budget *excludes* prior year Balance Forward.

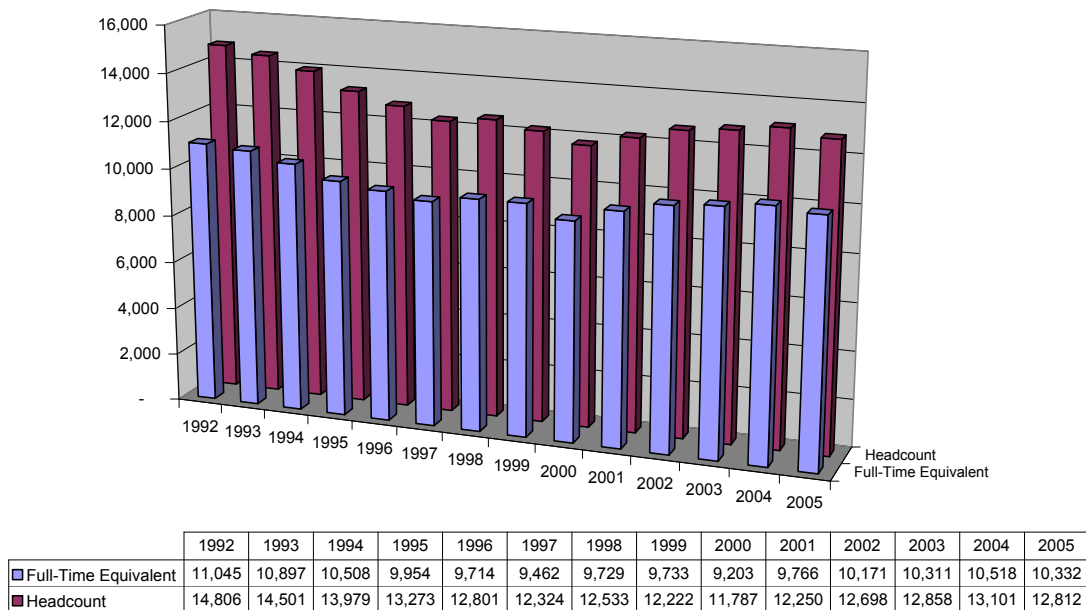
Budget Highlights

The Fiscal Year 2007 proposed budget reflects a slight increase in state support. The state of Ohio allocated an additional \$30 million in state support to higher education, of which YSU's share was \$914,000. The proposed revenue includes the Board-approved 5.75% increase in mandatory fees using a five-year student FTE average of 10,220. The state of Ohio imposed a 6% tuition cap as part of the FY 2006-07 biennium budget and YSU was the only state university not to increase mandatory fees to the maximum allowable.

Enrollment Data

The academic year which started with Fall 2005 was the first academic year since Fall 2001 in which there was not an enrollment increase from the previous fall. Headcount enrollment decreased 2.2% from Fall 2005 and FTE enrollment decreased 1.76%. The enrollment decrease carried over to the Spring and Summer semesters of the academic year. The loss of revenue resulting from enrollment decline resulted in the FY 2006 modified budget of \$130,860,000, compared to a budget of \$131,200,000 at the start of the fiscal year.

**Chart 1
Fall Term Enrollment Trends
1992 through 2005**



General Fund Revenue

Budgeted General Fund Revenue totals \$135,000,000, a \$4.14 million increase over the Fiscal Year 2006 modified budget. Table 2 provides a comparative summary of General Fund Revenue; Appendix A (page 14) provides greater detail.

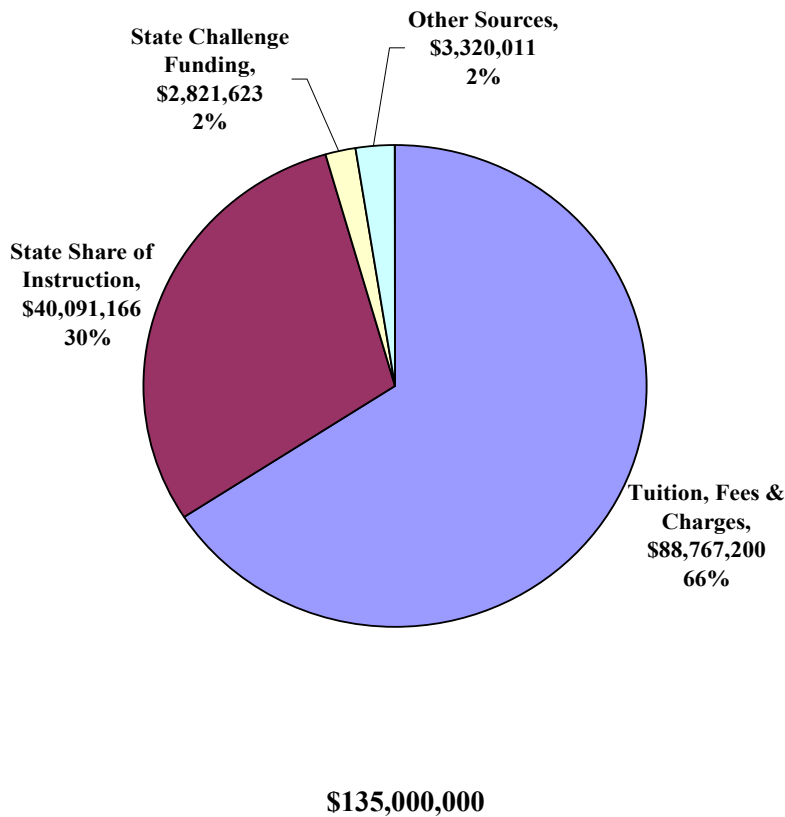
**Table 2
General Fund Revenue
Fiscal Years 2006 and 2007**

Source	FY 2006 Modified Budget	FY 2007 Budget	Percent Change
Tuition, Fees & Other Student Charges			
Instructional & Mandatory Fees	\$77,060,000	\$80,582,000	4.6%
Other Tuition, Fees & Student Charges	8,115,200	8,185,200	.9%
Total Tuition, Fees & Other Student Charges	\$85,175,200	\$88,767,200	4.2%
State Appropriations			
State Share of Instruction	\$39,436,598	\$40,091,166	1.7%
Success, Access & Jobs Challenge	2,821,623	2,821,623	0.0%
Total State Appropriations	\$42,258,221	\$42,912,789	1.5%
Other Sources	\$3,426,579	\$3,320,011	-3.1%
Total General Fund Revenue	\$130,860,000	\$135,000,000	3.2%

Reductions in state support of higher education in Ohio have significantly altered revenue composition for Youngstown State University over the past several years, shifting the financial burden more heavily to students. The chart below shows that Tuition, Fees and Charges now provide 66% of total General Fund Revenues while State Appropriations provide 32% (State Share of Instruction 30% and Challenge Funds 2%) and Other Sources provide 2%. Just five years ago, the approved Fiscal Year 2002 budget showed Tuition, Fees and Charges at 49%, State Appropriations at 47% and Other Sources at 4%.

Chart 2

FY 2007 General Fund Revenue by Source



General Fund Expense

General Fund expenses are summarized in Table 3 by expense category while Table 4 summarizes the same expenditures by administrative division. Personnel costs increased 2.9% primarily due to negotiated salary increases for all four unions. Budgeted fringe benefits total 32.1% of total wages and salaries, as compared to 32.5% in Fiscal Year 2006. The slight decrease was attributable to negotiated sharing of health care costs that will phase in throughout the year.

Operating costs are projected to increase by 3.3%, of which 3.1% is attributable to increases in scholarships. Because of the Johnson Control energy savings project, the rate of increase in utilities is being held to 2%. The balance of operating costs therefore reflect a net decrease due to the approximately \$1 million in divisional base budget reallocations. See Appendices B and C (pages 15-17) respectively for additional detail.

The General Fund also includes an Early Retirement Incentive Program (ERIP) base reserve of \$588,000 which represents the salary and fringe savings resulting from the retirements of 26 staff members through June 30, 2006.

Table 3
General Fund Expenditures by Natural Classification
Fiscal Years 2006 and 2007

	FY 2006 Modified Budget	FY 2007 Budget	Percent Change
Personnel			
Faculty	\$37,421,245	\$38,971,911	4.1%
Staff	29,268,438	30,047,196	2.7%
Students	3,342,772	3,189,079	-4.6%
Fringes	22,729,784	23,205,725	2.1%
Total Personnel	\$92,762,239	\$95,413,911	2.9%
Operating Expenses			
Supplies (including course supplies)	\$4,603,915	\$4,511,597	-2.0%
Travel and Related Expenses	1,161,932	1,172,873	.9%
Information and Communication	1,644,190	1,617,313	-1.6%
Maintenance/Repairs/Utilities	5,933,693	6,379,641	7.5%
Student Scholarships, Aid & Awards (see Note)	3,160,871	3,854,261	21.9%
Equipment & Library Acquisitions	1,721,746	1,674,668	-2.7%
Miscellaneous (see page 16)	4,432,821	4,187,908	-5.5%
Total Operating Expenses	\$22,659,168	\$23,398,261	3.3%
Other			
Non-mandatory Transfers (see page 16) (see Note)	\$13,871,714	\$14,590,000	5.2%
Strategic Initiatives	138,000	0	-100.0%
Area Contingency Accounts	1,428,879	1,597,828	11.8%
Total Other	\$15,438,593	\$16,187,828	4.9%
Total General Fund Expenditures	\$130,860,000	\$135,000,000	3.2%

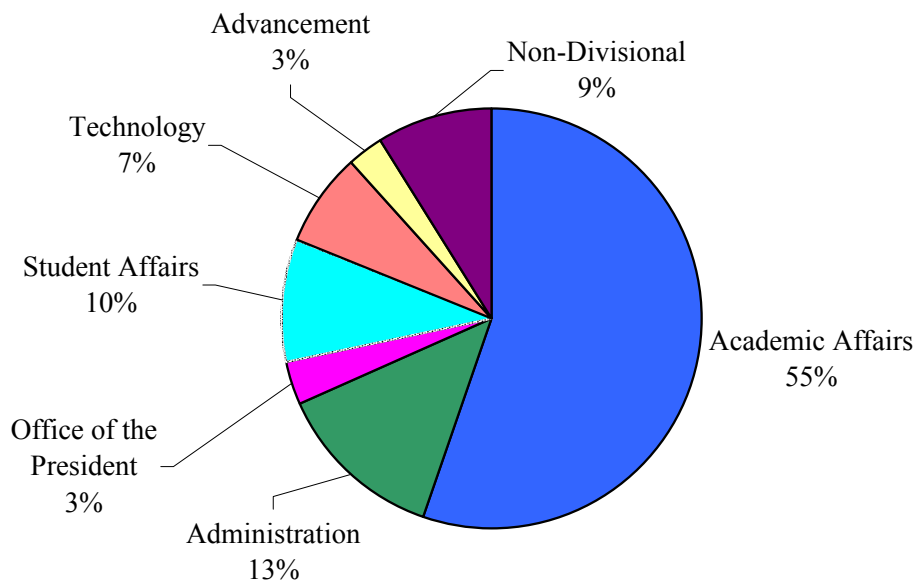
Note: Athletic scholarships for non-revenue producing sports totaling \$1,470,800 in FY 2006 and \$1,567,000 in FY2007 are reflected in the non-mandatory transfer line instead of in the scholarship line because Intercollegiate Athletics' budget is not part of the General Fund.

Table 4
General Fund Expenditures by Division
Fiscal Years 2006 and 2007

Division	FY 2006 Modified Budget *	FY 2007 Budget	FY 2007 Percentage of Total	Percent Change
Academic Affairs	\$73,048,754	\$74,612,063	55.3%	2.1%
Administration	17,460,563	17,713,898	13.1%	1.5%
Office of the President	3,874,793	4,427,870	3.3%	14.3%
Student Affairs	12,013,168	12,933,305	9.6%	7.7%
Technology	9,660,319	9,739,730	7.2%	.8%
Advancement	3,622,689	3,613,134	2.7%	-3%
Non-Divisional (see Appendix C)	11,179,714	11,960,000	8.9%	7.0%
Total General Fund	\$130,860,000	\$135,000,000	100.00%	3.2%

* FY 2006 totals have been restated to reflect organizational changes.

Chart 3
General Fund Expenditures by Division
FY 2007



Auxiliaries

Auxiliary budgets for Fiscal Year 2007 total \$25.4 million, of which \$16.7 million represents earned income. See Appendix D on pages 18-22 for additional detail for the auxiliaries listed in Table 5.

**Table 5
Auxiliary Budgets
Fiscal Years 2006 and 2007**

<u>Auxiliary</u>	<u>FY 2006 Modified Budget</u>	<u>FY 2007 Budget</u>	<u>Percent Change</u>
Intercollegiate Athletics	\$8,452,000	\$8,941,600	5.8%
Athletic Concessions	360,625	360,625	0.0%
Housing Services	5,271,240	5,393,695	2.3%
Bookstore	5,500,000	5,500,000	0.0%
Parking Services	2,014,500	2,024,500	.5%
Kilcawley Center	1,989,000	2,020,900	1.6%
Andrews Recreation and Wellness Center	1,040,000	1,048,500	.8%
Telephone Service-Residence Hall	123,000	123,000	0.0%
Total Auxiliary Budgets	\$24,750,365	\$25,412,820	2.7%
Less: Support from General Fund	(8,081,000)	(8,691,500)	7.5%
Sub-Total for Table 1	\$16,668,465	\$16,721,320	.3%
Less: Support from Other Funds	(100,000)	(100,000)	.0%
Total Earned Income	\$16,568,465	\$16,621,320	.3%

General Fund support to auxiliaries in Fiscal Year 2007 includes:

<u>Auxiliary</u>	<u>Operating Support</u>
Intercollegiate Athletics	\$6,592,600
Kilcawley Center	1,050,400
Andrews Rec/Wellness Center	1,048,500
Total General Fund Support	<u>\$8,691,500</u>

Other

Table 6 summarizes miscellaneous salary rates for part-time faculty, graduate assistants, research assistants, and other student employees.

Table 6
Miscellaneous Salary Rates
Fiscal Year 2007

Employee Classification	Rate
<i>Part-Time Faculty (per semester hour workload)</i>	
With Baccalaureate	\$ 650
With Masters or J.D.	\$ 800
With Doctorate	\$1,050
<i>Doctoral Fellowships (includes waiver of tuition and non-resident surcharge)</i>	\$9,750
<i>Graduate Assistants (includes waiver of tuition and non-resident surcharge)</i>	
Stipend for students in STEM departments (includes Teaching Assistants)	\$10,000
Stipend for students in all other instructional departments	\$7,500
<i>Graduate Teaching Assistants</i>	
Stipend for student in non-STEM departments	\$8,750
<i>Student Employee Hourly Wage Rates</i>	
Research Assistants	\$6.85
Student Assistants	\$6.85
Student Exception Rates <i>(as approved by the Executive Director of Student Life)</i>	\$7.00 - \$10.00

Capital Improvements Budget Highlights

The capital projects identified in the current biennium include those funded by three sources—state appropriations and re-appropriations, the capital component, and local funds for new facilities. Local funds are expected to include a financially healthy mix of gifts and debt.

The University's total capital spending for the FY 2007-2008 biennium is \$44.4 million. State of Ohio capital improvement funds for YSU in the fiscal years 2007-08 biennium include \$10.6 million in capital appropriations, \$2.5 million in basic renovations, and \$.6 million in instructional equipment funds. In addition, \$6.9 million was re-appropriated from allocated yet unused funds from previous capital budgets in Senate Bill 530. The Capital Budget Sources and Uses for the 2007-08 biennium are found on page 25 (Appendix G).

Centennial Campus Master Plan

The University commenced a comprehensive planning process in April 2003 to update YSU's Long Range Facilities Development Plan developed in 1984. The resulting Centennial Campus Master Plan ("Master Plan") incorporates the recommendations of other internal and external planning processes, including Youngstown 2010, the YSU space utilization study, and the Smoky Hollow Development Plan.

In March 2005, the YSU Board of Trustees adopted a conceptual framework for the Master Plan, which advances YSU's core mission on behalf of academic and student life. In addition to the West Campus Gateway project, other major improvements envisioned in the Master Plan include a new building for the Williamson College of Business, an annex to Moser Hall to house new labs for the life sciences and engineering, refurbishments of Coffelt Hall for use by the School of Graduate Studies and Research, and enhancement of Kilcawley Center as the focal point for student life. In the current biennium, the following Master Plan projects will be undertaken:

East Campus Gateway (\$2.53 million)

The East Campus Gateway project transforms the main campus entrance off of Wick Ave. to a treed University Plaza boulevard that manages traffic and parking access for visitors, employees and students.

Phase II – YSU Main Street:

Widens University Plaza (Spring Street), constructs a landscaping median strip, improves traffic management and enhances parking for the Butler Museum/Tod Hall area: and

Unifies University Plaza as the YSU pedestrian main street, connecting the east side of the campus (University Courtyard Apartment and Bliss Hall) to the west side (Andrews Recreation and Wellness Center) and everything in between (Kilcawley, Bookstore, Beeghly Center).

Construction will begin in 2006 with a portion of Elm Street to tie in with the new Elm Street Bridge.

New College of Business Building


The first step in building a new home for the Williamson College of Business is to develop a program plan that defines the programmatic, technology and space needs. Building upon the YSU's space utilization report and the Centennial Strategic Plan, the proposed building will anchor the campus' south gateway and bridge to downtown. The program plan is complete and the selection of an architect for the project will be made in summer 2006.

Other Campus Development (\$400,000)

Other campus development activities include the acquisition of key properties adjacent to the campus and the construction of walkways and plazas.

Infrastructure Upgrades (\$3.76 million)

Improvement and/or replacement of infrastructure and on-going activities of facilities capital improvements, and include:

..... 

- Campus-wide electrical systems
- Campus-wide building system upgrades
- Building masonry restorations

Instructional Space Upgrades (\$1.05 million)

Instructional Space upgrades will focus on improving the teaching/learning environment in the classrooms by a campus-wide program to upgrade/replace floors, ceilings, lighting and wall coverings. The remaining classrooms in Beeghly Center will be improved during the summer/fall 2006.

Basic Renovations (\$4.6 million)

The Board of Regents defines projects below \$500,000 as a Basic Renovation. These projects are approved as a whole, and must be designated as general or specific projects. Specific projects over \$100,000 that will begin or be completed in fiscal years 2007-08 are listed in Appendix G.

Instructional Equipment (\$643,641)

Funds are appropriated for instructional and data processing equipment to supplement equipment acquisitions made by institutions from local resources. Generally, equipment must be used directly for instructional purposes or in direct support of instruction. Equipment used for both instructional and non-instructional purposes (e.g., research) may be acquired; however, state funds will be paid to cover only that portion of costs that reflect usage for instructional purposes.



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YOUNGSTOWN STATE UNIVERSITY

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Donna J. Esterly Chief Technology Officer	
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YOUNGSTOWN STATE UNIVERSITY
Fiscal Year 2008 Operating Budget

The Summary Budget

The Fiscal Year 2008 operating budget of \$158,713,000 is \$4.6 million higher than the modified FY 2007 operating budget; \$3.3 million relates to an increase in the General Fund, and \$1.3 million relates to auxiliary earned income. The Capital Budget for Fiscal Years 2007-2008 totals \$43 million, which includes State Capital Improvement Budget funds of \$19.2 million and local funds of \$23.8 million.

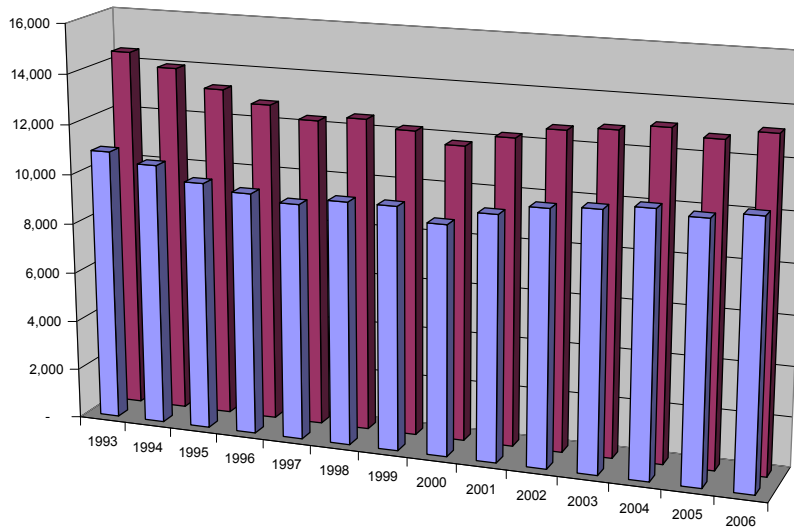
Table 1
Operating Budget Summary

	<u>FY 2007 Modified Budget</u>	<u>FY 2008 Budget</u>	<u>Percent Change</u>
<i>General Fund</i>	\$137,475,550	\$140,800,000	2.4%
<i>Auxiliaries (Earned Income)</i>	16,621,000	17,913,000	7.3%
Total Operating Budget	\$154,096,550	158,713,000	2.9%
Capital Funds (biennial)	\$44,435,000	\$43,000,000	-5.3%

Enrollment Data

The 2006-2007 academic year marked an upturn in YSU’s enrollment trend, reaching the highest level of full-time equivalent (FTE) enrollments since 1993. Actual FTE enrollments during fall term 2006 totaled 10,590 or 3.6% above the budgeted FTE level of 10,220. This increase in enrollments, combined with a slight increase in state support, resulted in an FY 2007 modified budget that was \$2,475,550 above the original adopted budget.

Chart 1: Fall Term Enrollment Trends



	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006
FTE	10,897	10,508	9,954	9,714	9,462	9,729	9,733	9,203	9,766	10,171	10,311	10,518	10,332	10,590
Headcount	14,501	13,979	13,273	12,801	12,324	12,533	12,222	11,787	12,250	12,698	12,858	13,101	12,812	13,183

General Fund Revenues

FY 2008 budgeted General Fund Revenues total \$140,800,000, a \$3.3 million increase over the FY 2007 modified budget. Table 2 provides a comparative summary of General Fund Revenue; Appendix A (page 11) provides greater detail. The FY 2008 proposed budget reflects a 6.8% increase in state support. Amended Substitute House Bill 119, the state of Ohio's biennial operating budget bill for FYs 2008 and 2009, allocates an additional \$96 million in direct state support for higher education in FY 2008, of which YSU's share is projected to be approximately \$2.9 million or 6.8% above FY 2007 actual state support.

FY 2008 budgeted revenues also include the Board-approved increases in student fees using a two-year student FTE average of 10,461. While Amended Substitute House Bill 119 prohibits all state colleges and universities from increasing in-state undergraduate tuition, YSU's FY 2008 budgeted revenues are based on increases in other exempt fees, including a 6% increase in graduate instructional and general fees, a 3% increase in the surcharge for non-resident undergraduates and a \$1 per credit hour increase in the General Fee to support the operation of the Andrews Wellness & Recreation Center. In March 2007, the YSU Board of Trustees approved a significant reduction in the non-resident surcharge for graduate students; however, because this reduced surcharge is expected to result in a greater number of graduate enrollments from outside Ohio, the reduction in this surcharge is budgeted as revenue-neutral in FY 2008.

Table 2
General Fund Revenue
Fiscal Years 2007 and 2008

Source	FY 2007 Modified Budget	FY 2008 Budget	Percent Change
<i>Tuition, Fees & Other Student Charges</i>			
Instructional & Mandatory Fees	\$83,052,000	\$82,950,000	-0.1%
Other Tuition, Fees & Student Charges	8,185,200	8,397,486	2.6%
Total Tuition, Fees & Other Student Charges	\$91,237,200	\$91,347,486	0.1%
<i>State Appropriations</i>			
State Share of Instruction	\$39,905,166	\$42,658,718	6.9%
Success, Access & Jobs Challenge	2,973,173	3,125,852	5.1%
Total State Appropriations	\$42,878,339	\$45,784,570	6.8%
<i>Other Sources</i>	\$3,360,011	\$3,667,944	9.2%
Total General Fund Revenue	\$137,475,550	\$140,800,000	2.4%

Reductions in state support for public higher education in Ohio have significantly altered the revenue composition for Youngstown State University over the past several years, shifting the financial burden more heavily to students. Chart 2 below shows that Tuition, Fees and Charges provide 65% of total General Fund Revenues, while State Appropriations provide 32% and Other Sources provide 3%. Chart 3 below illustrates the correlation between the growth in YSU’s tuition and the decline in state support for YSU since FY 2001.

Chart 2
FY 2008 General Fund Revenue by Source

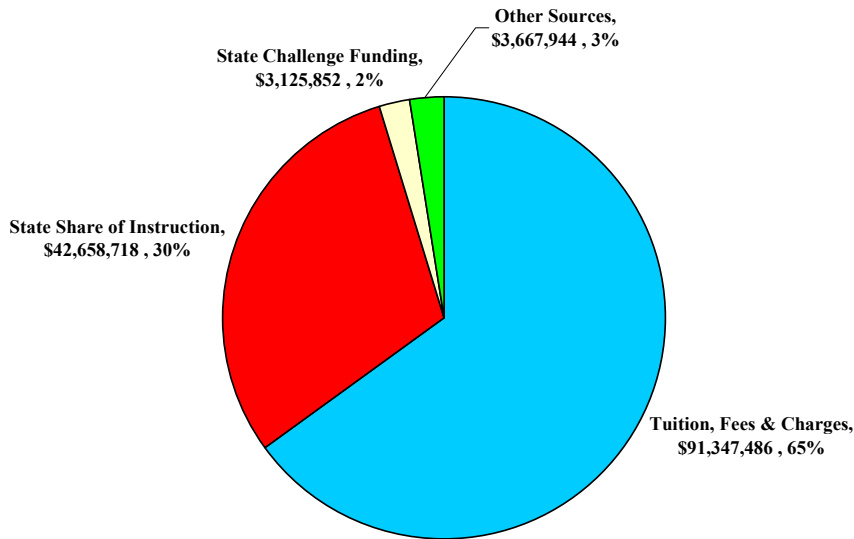
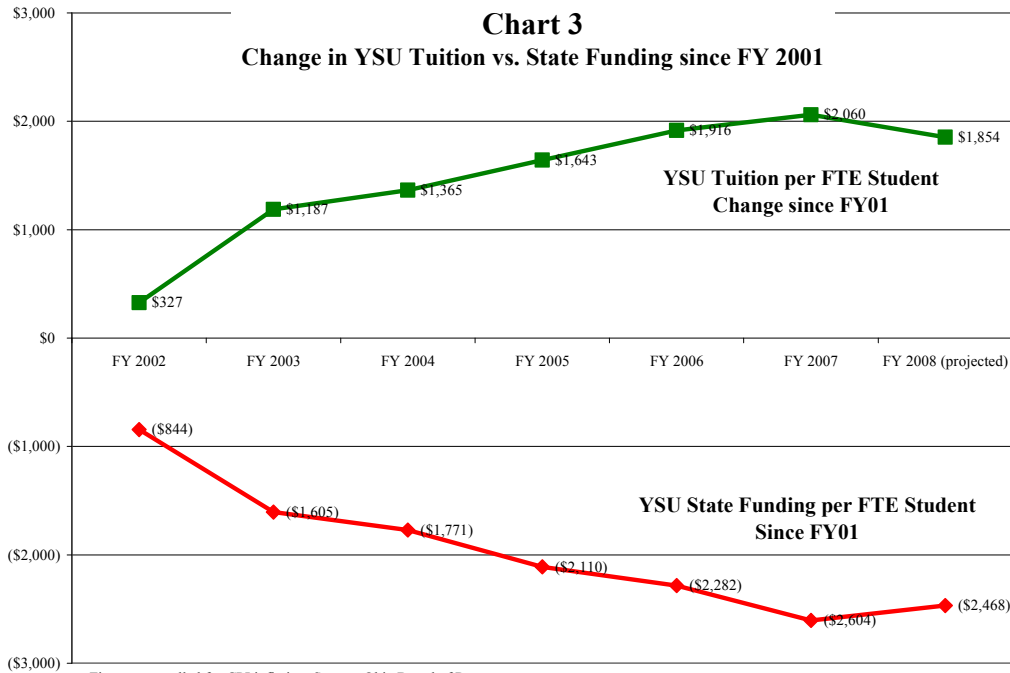


Chart 3
Change in YSU Tuition vs. State Funding since FY 2001



Figures controlled for CPI inflation. Source: Ohio Board of Regents

General Fund Expenses

General Fund expenses are summarized in Table 3 by expense category while Table 4 summarizes the same expenditures by division. Personnel costs increased by 2.8% primarily due to negotiated salary increases for all four unions. Budgeted fringe benefits total 32.5% of total wages and salaries, which reflects the actual aggregate percentage of salaries for the first six months of FY 2007.

Operating costs are projected to increase by 0.8%, of which 12% is attributable to an increase in Maintenance/Repairs/Utilities, reflecting a \$600,000 base increase in the central Utilities budget. Additionally, General Fund scholarship expenses were reduced in FY 2008 by \$358,000 to reflect the additional scholarship contributions from the YSU Foundation and the YSU Annual Fund in FY 2008, and to recognize the fact that scholarships were over-budgeted by nearly \$600,000 in FY 2007. See Appendices B and C on pages 12-14 for additional detail.

The General Fund non-mandatory transfer also includes an Early Retirement Incentive Program (ERIP) base reserve of \$1,153,000 which represents the salary and fringe savings resulting from the retirements of 63 staff members through June 30, 2007.

Table 3
General Fund Expenditures by Natural Classification
Fiscal Years 2007 and 2008

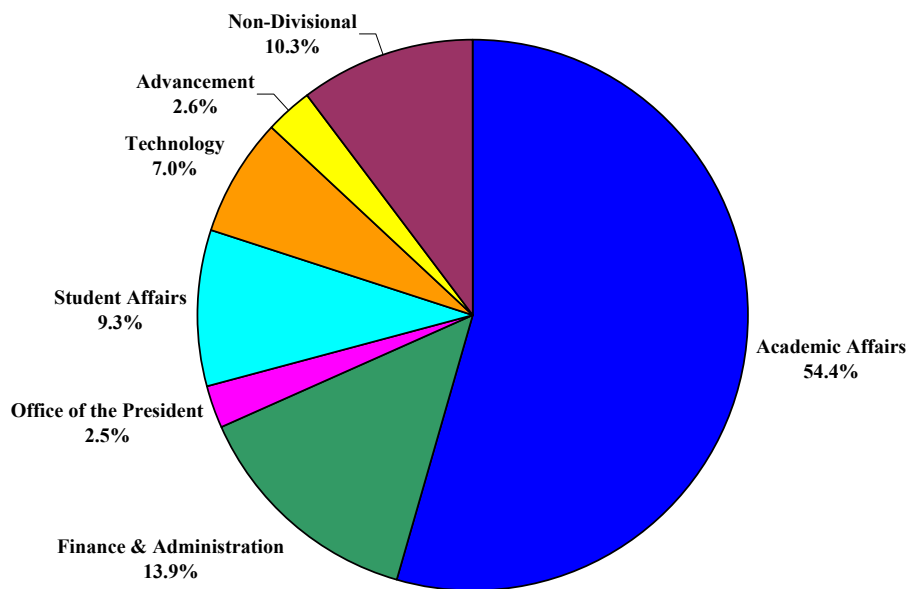
	FY 2007 Modified Budget	FY 2008 Budget	Percent Change
<i>Personnel</i>			
Faculty	\$38,971,911	\$40,021,037	2.7%
Staff	30,127,196	31,049,438	3.1%
Students	3,474,079	3,271,347	-5.8%
Fringe Benefits	23,240,725	24,169,035	4.0%
Total Personnel	\$95,813,911	\$98,510,857	2.8%
<i>Operating Expenses</i>			
Supplies	\$2,086,597	\$2,053,778	-1.6%
Travel and Related Expenses	1,172,873	1,135,748	-3.2%
Information & Communication	1,617,313	1,594,653	-1.4%
Maintenance/Repairs/Utilities	6,379,641	7,141,691	11.9%
Scholarships, Aid & Awards	3,954,261	3,476,239	-12.1%
Equipment & Library Acquisitions	1,674,668	1,674,668	0.0%
Miscellaneous (see page 13)	4,437,908	4,425,165	-0.3%
Total Operating Expenses	\$21,323,261	\$21,501,942	0.8%
<i>Other</i>			
Non-mandatory Transfers (see page 13)	\$18,185,916	\$18,822,796	3.5%
Strategic Initiatives	300,000	250,000	-16.7%
Area Contingency Accounts	1,852,462	1,714,405	-7.5%
Total Other	\$20,338,378	\$20,787,201	2.2%
Total General Fund Expenditures	\$137,475,550	\$140,800,000	2.4%

Table 4
General Fund Expenditures by Division
Fiscal Years 2007 and 2008

Division	FY 2007* Modified Budget	FY 2008 Budget	FY 2008 % of Total	Percent Change
Academic Affairs	\$75,364,589	\$76,544,470	54.4%	1.6%
Finance & Administration	\$18,941,549	\$19,624,392	13.9%	3.6%
Office of the President	\$3,394,732	\$3,509,575	2.5%	3.4%
Student Affairs	\$13,324,119	\$13,139,275	9.3%	-1.4%
Technology	\$9,824,730	\$9,791,080	7.0%	-0.3%
Advancement	\$3,613,134	\$3,684,075	2.6%	2.0%
Non-Divisional (see Appendix C)	\$13,012,697	\$14,507,133	10.3%	11.5%
Total General Fund	\$137,475,550	\$140,800,000	100.0%	2.4%

*FY 2007 totals have been restated to reflect organizational changes.

Chart 4
General Fund Expenditures by Division
FY 2008



Auxiliaries

Auxiliary budgets for Fiscal Year 2008 total \$27 million, of which \$17.9 million represents earned income. See Appendix D on pages 15-19 for additional detail for the auxiliaries listed in Table 5.

**Table 5
Auxiliary Budgets
Fiscal Years 2007 and 2008**

<u>Auxiliary</u>	<u>FY 2007 Budget</u>	<u>FY 2008 Budget</u>	<u>Percent Change</u>
Intercollegiate Athletics	\$8,941,600	\$9,653,677	7.96%
Athletic Concessions	360,625	340,705	-5.52%
Housing Services	5,393,695	5,784,725	7.25%
Bookstore	5,500,000	5,750,000	4.55%
Parking Services	2,024,500	2,128,000	5.11%
Kilcawley Center	2,020,900	2,109,782	4.40%
Telephone Service-Residence Hall	123,000	117,100	-4.80%
Andrews Recreation and Wellness Center	1,048,500	1,213,000	15.69%
Total Auxiliary Budgets	\$25,412,820	\$27,096,989	6.63%
Less: Support from General Fund	(8,691,500)	(9,103,573)	4.74%
Subtotal	\$16,721,320	\$17,993,416	7.61%
Less: Support from Other Funds	(100,000)	(80,000)	-20.0%
Total Earned Income	\$16,621,320	\$17,913,416	7.77%

General Fund support to auxiliaries in Fiscal Year 2008 includes:

<u>Auxiliary</u>	<u>Operating Support</u>
Intercollegiate Athletics	\$6,827,177
Kilcawley Center	1,100,396
Andrews Rec/Wellness Center	1,176,000
Total General Fund Support	\$9,103,573

Other

Table 6 summarizes miscellaneous salary rates for part-time faculty, graduate assistants, research assistants, and other student employees.

Table 6
Miscellaneous Salary Rates
Fiscal Year 2008

Employee Classification	Rate
<i>Part-Time Faculty (per semester hour workload)</i>	
With Baccalaureate	\$ 650
With Masters or J.D.	\$ 800
With Doctorate	\$ 1,050
<i>Doctoral Fellowships (includes remittance of tuition and non-resident surcharge)</i>	\$10,000
<i>Graduate Assistants (includes remittance of tuition and non-resident surcharge)</i>	
Stipend for students in STEM departments	\$10,000
Stipend for students in all other academic departments	\$ 7,500
<i>Graduate Teaching Assistants (includes remittance of tuition and non-resident surcharge)</i>	
Stipend for students in STEM departments	\$10,000
Stipend for students in all other academic departments	\$ 8,750
<i>Student Employee Hourly Wage Rates*</i>	
Research Assistants	\$6.85
Student Assistants	\$6.85
Student Exception Rates <i>(as approved by the Executive Director of Student Life)</i>	\$7.00 - \$10.00

*Note: Student employee hourly wage rates are subject to revision, pending the cost of living adjustment in January 2008, as required by Ohio minimum wage law.

Capital Improvements Budget Highlights

The capital projects identified in the current biennium include those funded by three sources: (1) state appropriations; (2) re-appropriations from prior capital bills; and (3) local funds for new facilities. Local funds are expected to include a financially healthy mix of gifts and debt.

The University's total capital spending for the FY 2007-2008 capital biennium is \$43 million. State of Ohio capital improvement funds for YSU in the fiscal years 2007-08 biennium include \$10.2 million in capital appropriations, \$2.4 million in basic renovations, and \$643,000 in instructional equipment funds. In addition, \$5.9 million in unused funds were re-appropriated from previous capital budgets in Senate Bill 530. The Capital Budget Sources and Uses for the 2007-08 biennium appear on page 21 (Appendix F).

Centennial Campus Master Plan

The University commenced a comprehensive planning process in April 2003 to update YSU's Long Range Facilities Development Plan developed in 1984. The resulting Centennial Campus Master Plan ("Master Plan") incorporates the recommendations of other internal and external planning processes, including Youngstown 2010, the YSU space utilization study, and the Smoky Hollow Development Plan.

In March 2005, the YSU Board of Trustees adopted a conceptual framework for the Master Plan to advance YSU's core mission on behalf of academic and student life. In addition to the West Campus Gateway project, other major improvements envisioned in the Master Plan include a new building for the Williamson College of Business, an annex to Moser Hall to house new labs for the life sciences and engineering, refurbishments of Coffelt Hall, and enhancement of Kilcawley Center as the focal point for student life.

In December 2006, the YSU Board of Trustees formally endorsed the Master Plan and approved a resolution authorizing \$40 million in local debt to support the implementation of the Master Plan. Additionally, in February 2007, the Ohio Board of Regents approved the issuance of debt by YSU to support and implement the Master Plan.

In the current biennium, the following Master Plan projects will be undertaken:

New Williamson College of Business Building (\$30 million)

The goal of this project is to develop a state-of-the-art business school to replace the obsolete Williamson Hall and to serve the Mahoning Valley business community by providing space for business-oriented academic centers, meeting and conference space, and programs designed to meet the evolving needs of the community. The new facility will establish a strong physical and symbolic link between the University core campus and downtown Youngstown by locating the building on a prominent site between Rayen Avenue and Wood Street. The University has undertaken an aggressive fundraising campaign to support the Master Plan and specifically the new business facility, and has already secured gifts and pledges for this project, including a \$5 million gift from the Williamson family and a \$4 million gift from the Lariccia family. Program planning and architect selection is complete; construction is expected to commence in early 2008.

Other Campus Development (\$1.17 million)

Other campus development activities include the acquisition of key properties adjacent to the campus and the construction of walkways and plazas.

Infrastructure Upgrades (\$3.6 million)

Improvement and/or replacement of infrastructure and on-going activities of facilities capital improvements, and include:

- Campus-wide electrical systems
- Campus-wide building system upgrades
- Building masonry restorations

Instructional Space Upgrades (\$1.06 million)

Instructional Space upgrades will focus on improving the teaching/learning environment in the classrooms through a campus-wide program to upgrade/replace floors, ceilings, lighting and wall coverings.

Basic Renovations (\$5.5 million)

The Board of Regents defines projects below \$500,000 as *Basic Renovations*. These projects are approved as a whole, and must be designated as general or specific projects. Specific projects over \$100,000 that will begin or be completed in fiscal years 2007-08 are listed in Appendix F.

Instructional Equipment (\$643,641)

Funds are appropriated for instructional and data processing equipment to supplement equipment acquisitions made by institutions from local resources. Generally, equipment must be used directly for instructional purposes or in direct support of instruction. Equipment used for both instructional and non-instructional purposes (e.g., research) may be acquired; however, state funds will be paid to cover only that portion of costs that reflect usage for instructional purposes.

State Capital Component funds (\$963,000)

When a campus's formula-determined state capital allocation is less than its actual capital appropriation, the difference is allocated to campuses in the form of state Capital Component funds. Conversely, when capital appropriations exceed the formula-determined amount, the difference is deducted from the State Share of Instruction allocation. This serves as an incentive for campuses to carefully consider requests for state capital appropriations. Capital Component funds are generally unrestricted but must be used for capital-related purposes. The balance of YSU's accumulated and unused Capital Component funds is \$1.5 million. Of this amount, \$735,000 will be used in FY 2008 to help cover a portion of the Chase Equipment capital lease obligation for the Johnson Controls energy conservation project. YSU's FY 2008 Capital Component allocation from the state is projected to be \$198,000.

