YSU 2020:

THE STRATEGIC PLAN OF YOUNGSTOWN STATE UNIVERSITY,

2011-2020

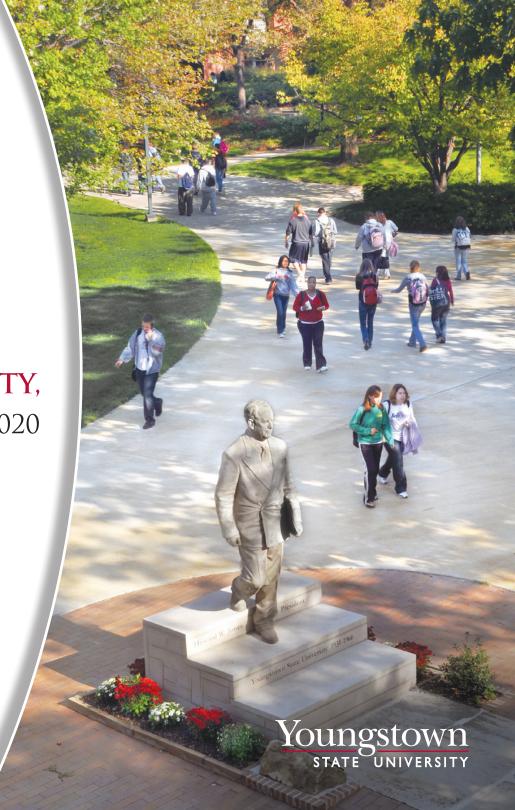


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here's nothing particularly exciting about planning. While new buildings and new academic programs grab the headlines, the process and importance of planning oftentimes go unnoticed and unappreciated. Given the economic condition of the nation and the state and the financial challenges facing public higher education, planning is not only a good idea it is imperative.

YSU 2020: The Strategic Plan of Youngstown State University outlines a dynamic and ambitious future for YSU. It will guide us in everything we do and help us align the University's priorities, investments, and initiatives in the second decade of the 21st century.

We thank the 52 members of the Strategic Planning Committee for their countless hours developing the plan that is before you today. We also thank the hundreds of individuals—students, faculty, staff, administrators, alumni, and community members—who participated in focus groups and forums. Your input was invaluable. We are eager to put the plan into action and make our vision and goals a reality.

Gynthia E. Anderson, Ed. D

President

Scott R. Schulick Chairperson **Board of Trustees**

Sand R. Schulick